How might we advance Systems Engineering Methodologies to Engineer a more Sustainable World?

A FuSE Workshop

INCOSE EMEA WSEC: 24 April 2023, 13:30-15:00 CEST

Chris Hoffman
Systems Engineering Methodologies Lead

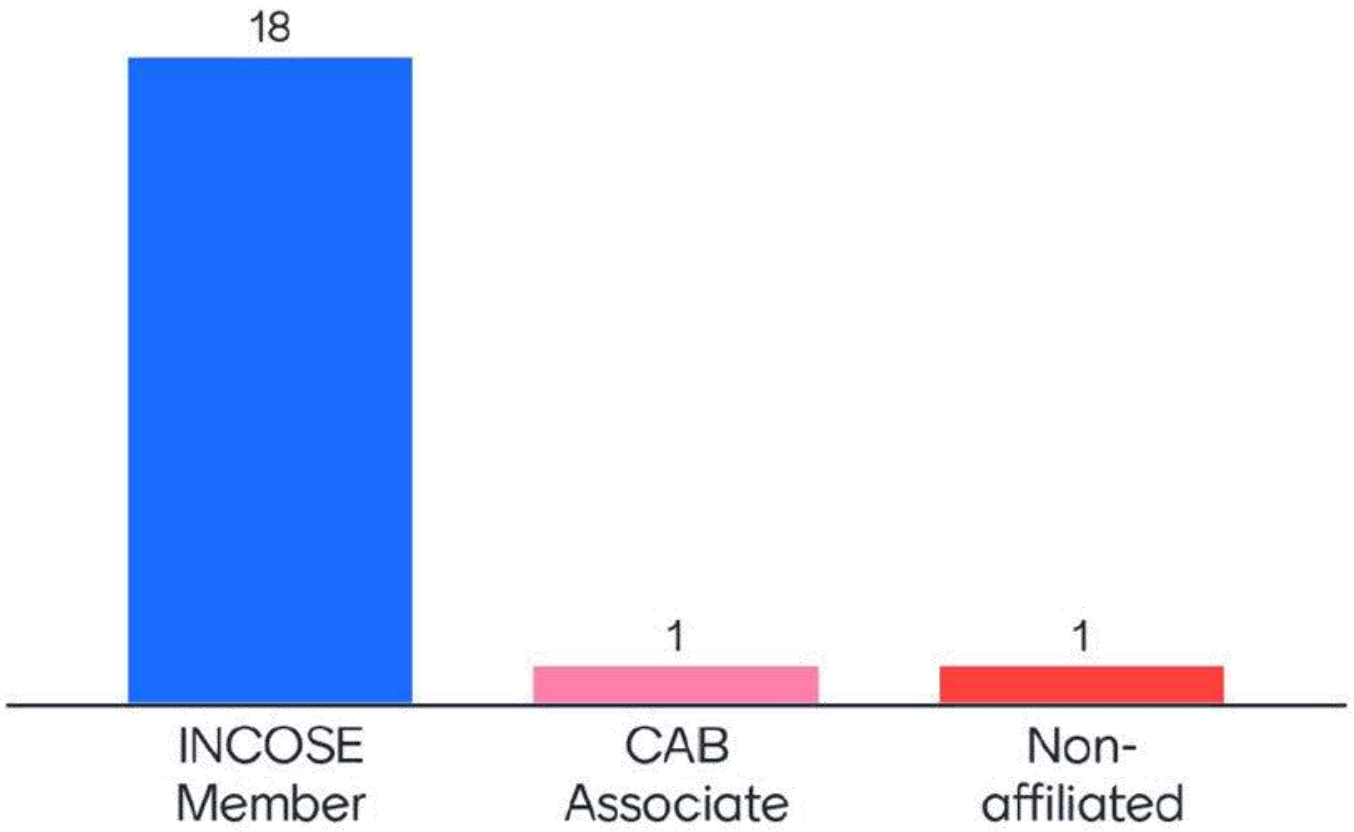
Workshop Description

Visit https://www.incose.org/fuse for downloads and Yammer link

Following on from previous FuSE sessions at IW2023, how might we evolve System Engineering Methodologies to engineer a sustainable world effectively? Participants will leverage the SE Vision 2035 publication (www.incose.org/sevision), elaborate on methodology gaps, and then propose paths to move towards realizing this vision in the context of UN sustainable development goals.

ICE BREAKER.

What is your affiliation with INCOSE



With what other organizations are you affiliated with?

From where are you joining?

Mentimeter

FuSE EMEA WSEC Methodologies Workshop 24 April 2023

- **Future of Systems Engineering (FuSE)**
- Results from IW2023
- Breakout: Reflections
- Breakout: Progress
- Next steps

Systems Engineering Vision 2035

Executive Summary

- The Global Context for Systems Engineering
- The Current State of Systems Engineering
- The Future State of Systems Engineering
- Realizing the Vision

5 Categories:

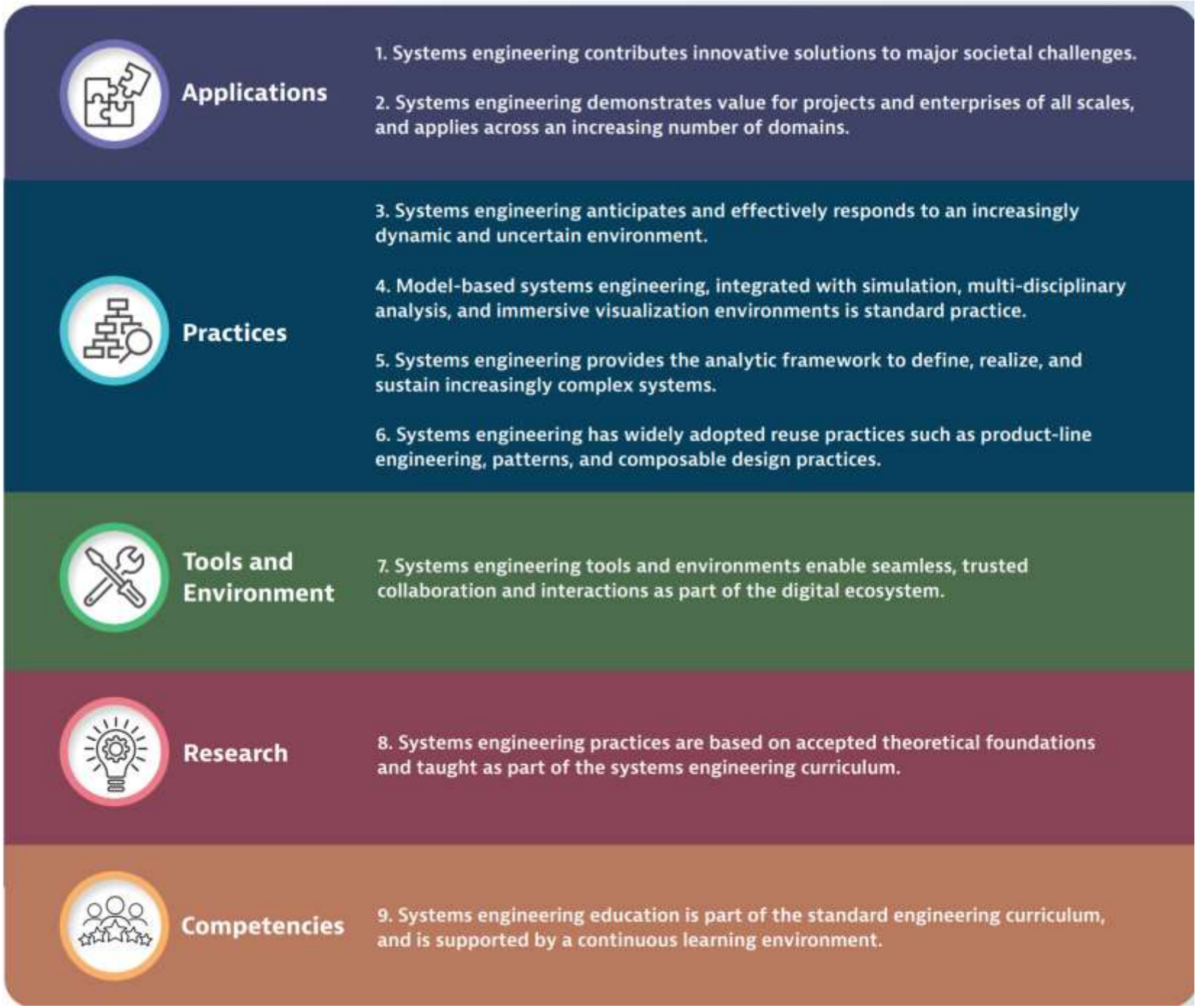
https://www.incose.org/about-systems-engineering/se-vision-2035

Systems engineering is more important- and more valued- due to rising complexity, increased interconnectivity, and societal impacts.

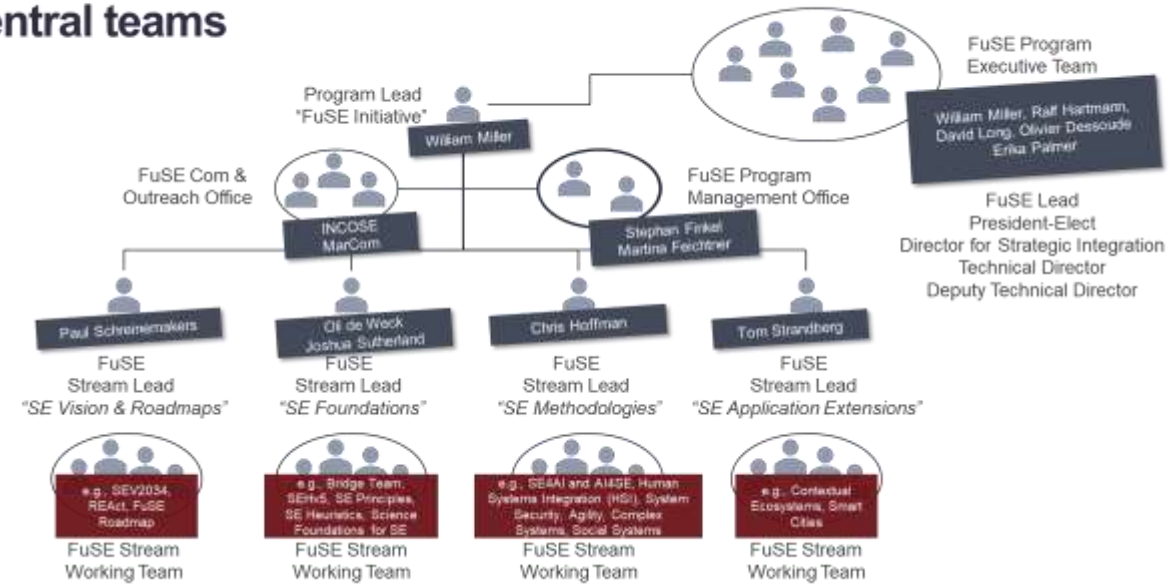
A better world through a systems approach

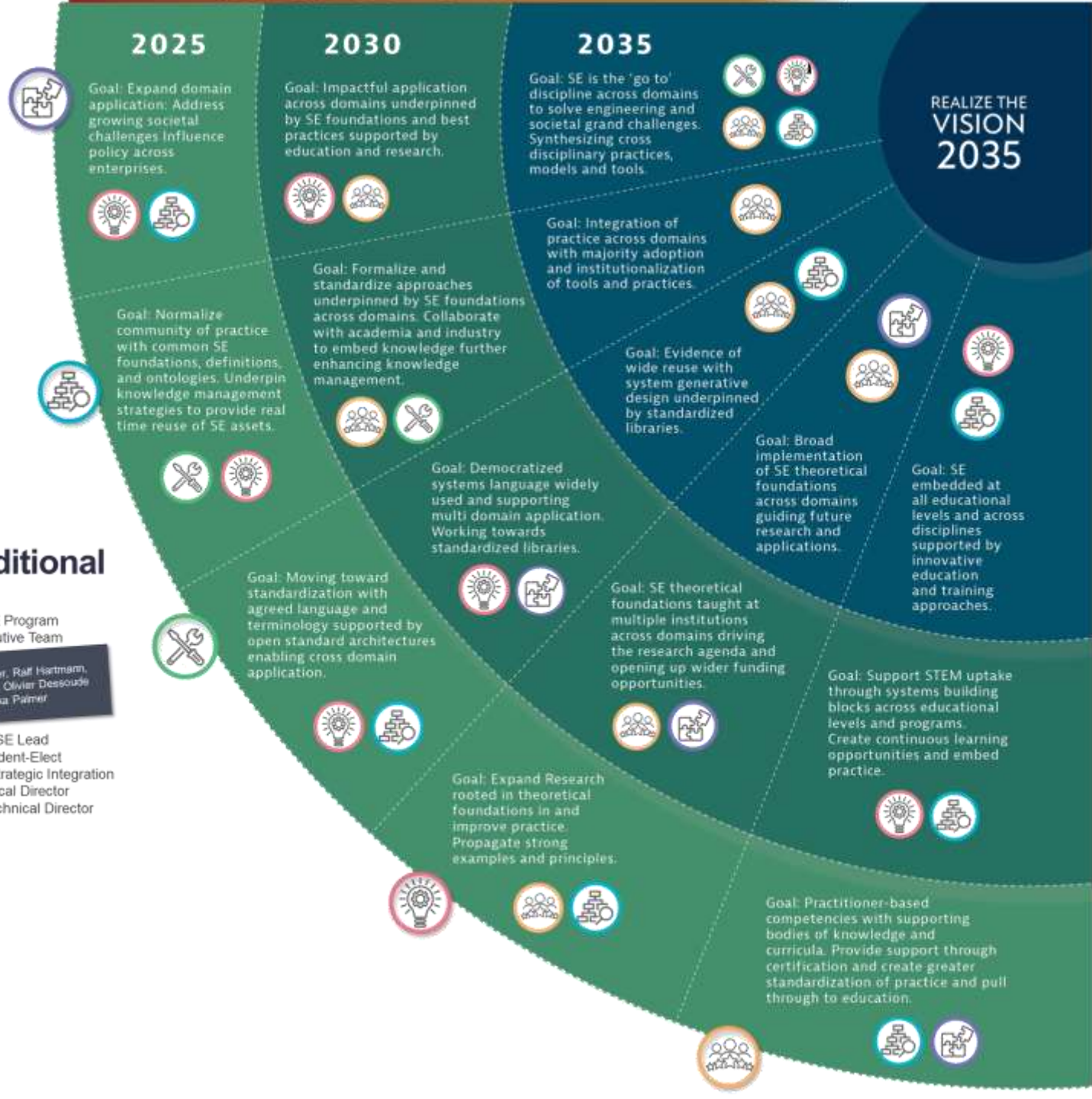
Systems engineering will:

- make significant advancements to deal with complexity and enable enterprise agility
- Leverage practices from other disciplines
- be impacted by Artificial Intelligence


Applications
1. Systems engineering contributes innovative solutions to major societal challenges.
2. Systems engineering demonstrates value for projects and enterprises of all scales, and applies across an increasing number of domains.
Practices
3. Systems engineering anticipates and effectively responds to an increasingly dynamic and uncertain environment.
4. Model-based systems engineering, integrated with simulation, multi-disciplinary analysis, and immersive visualization environments is standard practice.
5. Systems engineering provides the analytic framework to define, realize, and sustain increasingly complex systems.
6. Systems engineering has widely adopted reuse practices such as product-line engineering, patterns, and composable design practices.
Tools and Environment
7. Systems engineering tools and environments enable seamless, trusted collaboration and interactions as part of the digital ecosystem.
Research
8. Systems engineering practices are based on accepted theoretical foundations and taught as part of the systems engineering curriculum.
Competencies
9. Systems engineering education is part of the standard engineering curriculum, and is supported by a continuous learning environment.

The FuSE program is organized in 4 streams with additional central teams





REALIZE THE VISION 2035

application: Address growing societal challenges Influence policy across enterprises.

across domains underpinned by SE foundations and best practices supported by education and research.

to solve engineering and societal grand challenges. Synthesizing cross disciplinary practices, models and tools.

Goal: Integration of practice across domains with majority adoption and institutionalization of tools and practices.

Goal: Formalize and standardize approaches underpinned by SE foundations across domains. Collaborate with academia and industry to embed knowledge further enhancing knowledge management.

Goal: Normalize community of practice with common SE foundations, definitions, and ontologies. Underpin knowledge management strategies to provide real time reuse of SE assets.

Goal: Evidence of wide reuse with system generative design underpinned by standardized libraries.

Goal: Democratized systems language widely used and supporting multi domain application. Working towards standardized libraries.

Goal: Broad implementation of SE theoretical foundations across domains guiding future research and applications.

Goal: SE embedded at all educational levels and across disciplines supported by innovative education and training approaches.

Goal: Moving toward standardization with agreed language and terminology supported by open standard architectures enabling cross domain application.

Goal: SE theoretical foundations taught at multiple institutions across domains driving the research agenda and opening up wider funding opportunities.

Goal: Support STEM uptake through systems building blocks across educational

FuSE Methodologies Stream
Partial Baseline

Products (various stages):
- DE Measurement Framework,
- SE Principles,
- Model Portfolio Management Guide,
- Digital Systems Engineering Process Model,
- Human Systems Integration Reference,
- Agile SE Decision Guidance Method,
- SE-AI Primer,
- SE Handbook 5th Edition

Other societies and groups (partial):
- IEEE, SERC, OMG, ISO, …

Related INCOSE working groups (partial list):
- Agile Systems and Systems Engineering
- Artificial Intelligence Systems
- Competency
- Complex Systems
- Configuration management
- Digital Engineering Information Exchange
- Enterprise Systems
- Integration, Verification & Validation
- Knowledge Management
- Lean Systems Engineering
- MBSE Initiative
- MBSE Patterns
- NAFEMS-INCOSE Systems Modelling & Simulation
- Product Line Engineering
- Professional Competencies & Soft Skills
- SE Tools Database
- Small Business Systems Engineering
- Social Systems
- System of Systems
- Systems and Software Interface
- Systems Security Engineering
- Tools Integration & Model Lifecycle Management
- Value Proposition Initiative
- SE Handbook Team

FuSE Methodologies Stream Output

Guides the advancement of:

- practices, methods, and tools
- for the effective engineering of systems to be fit for purpose

in the presence of:

- varying scale, interrelatedness, complexity, non-determinism,
- and emerging technology innovations such as AI and agility.

Stimula and support with:

- working groups, initiatives, organizations

Coordination and collaboration on:

- workshops, papers, publications, products

Discussions > Activities > Presentations > Panels > Papers > Periodicals > Products > Practices > Standards

How?

DEFINE BOUNDARIES, GOALS, AND FUNCTIONS TO ADVANCE SE METHODOLOGIES

ENGAGE WITH COMMUNITY TO CAPTURE AS-IS AND CREATE TO-BE SYSTEMS

IDENTIFY THE RESOURCES REQUIRED, INTERNAL AND EXTERNAL TO INCOSE

STIMULATE AND SUPPORT JOINT INITIATIVES

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- Breakout: Reflections
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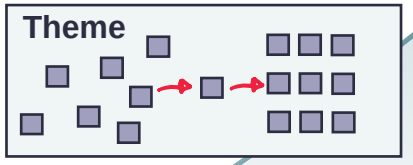
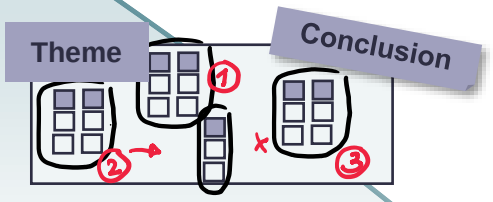
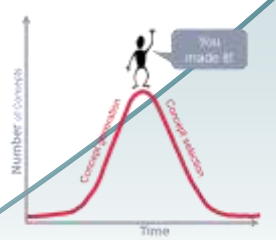
Summary of IW2023 Methodologies Stream

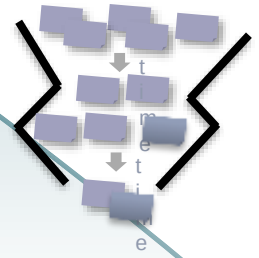
SUNDAY

MONDAY









8 Themes

e.g.:

- What is a successful methodology?
- What is preventing advancement of new technology for SE methodologies?
- What are the obstacles in advancing MBSE?

240 pain points

8 conclusion

e.g.:

- Uncertainty in ecosystem discourages adoption.
- Even if I had the infrastructure and resources, I have tried before and failed, and I don't have time to learn a new way from people I don't trust.

~10 disrupters

~ 180 concepts

~ 25 favorite concepts

e.g.:

- Create value metrics
- Human-System-Interface model
- Promote & research other MBSE methodology that support interoperability natively
- Procedures for generating models

Sunday session group 1

Theme

What is preventing the advancement of practices/methods/tools in the presence of new technologies (e.g., AI, digital ecosystems, ...)?

Conclusion

Uncertainty in ecosystem discourages adoption.

Tool Suites lack maturity
- Tool Suites lack Maturity
- Not address the root causes and needs

Requires marketplace changes
- Marketplace inertia resists change
- Requirements-driven engineering can limit innovation
- Buzzword overpromises make evaluating functionality difficult

Requires organizational change
- Leadership lacks vision
- Organization inertia resists change

Difficulty Integration platforms
- Platform integration difficulties
- Differing terminology and understanding

Human resources costs
- Organization lacks skills
- Costs to implement deter adoption

Sunday session group 2

Theme

What is preventing advancement of new technology for systems engineering methodologies?

Conclusion

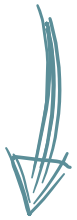
Even if I had the infrastructure and resources, I have tried before and failed, and I don't have time to learn a new way from people I don't trust.

We don't have time to invest in reuse

- Reinventing the wheel is inefficient

People overhype the benefits

- Hindered by inflated expectations



We don't trust what someone else has defined

- We don't want to slow down to think
- My way is better than your way
- Fear of change

We don't have enough supply to implement change

- Insufficient infrastructure that is secure
- Lack of standards causes interoperability issues
- Lack of or insufficient resources

FuSE Methodologies: Disrupters Breakout Summary

Theme	Conclusion
What is preventing the advancement of practices/methods/tools in the presence of new technologies?	Uncertainty in ecosystem discourages adoption.
What is preventing advancement of new technology for systems engineering methodologies?	Even if I had the infrastructure and resources, I have tried before and failed, and I don't have time to learn a new way from people I don't trust.
What are obstacles in advancing practices/ methods/ tools?	Because resources are limited, we are not able to fully understand stakeholder needs to develop mature methods that are practical and implementable.
What are the obstacles in advancing MBSE?	People are incompetent.
What is preventing the advancement of SE practices and methods?	There are three main causes preventing the advancement of SE methodologies: Organizational leadership willingness to changes, lack of training and best practices, challenges to tool interoperability.
What are the attributes of "successful" "methodology"?	Scientific basis with improved intuitiveness is critical to overcoming organizational inertia and leading to rapid organizational acceptance.
What are obstacles related to practices/ methods/ tools?	Without leadership championing using the methodology there are multiple pitfalls that prevent its' successful use.

Key Insights Methodologies Stream

Topics

Introduced the stream´s purpose, content and goals.

Major disrupters and obstacles for advancing systems engineering methodologies were captured.

Selected disrupters were clarified with solution proposals generated.

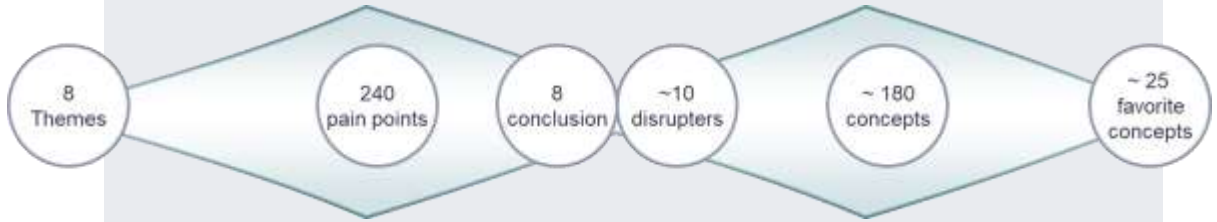
A needs gathering form for solution proposals was shared @ www.incose.org/needs

Key Insights

Disrupters were multi-dimensional and included:

- Lack of training
- Past failures leading to low trust of new items
- Limited resources
- Impeded development of practical SE methods
- Lack of support to change (stagnated culture)

Solution proposals were generated and initially screened. Work remains to form and select the highest potential solutions to focus upon.



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Perspective

Inspired by the key role Systems Engineering can play in achieving the United Nations Sustainable Development Goals (UN SDGs), targeting Societal Challenges and focusing on highly complex/chaotic systems aligned with the INCOSE Vision 2035 for a better world.

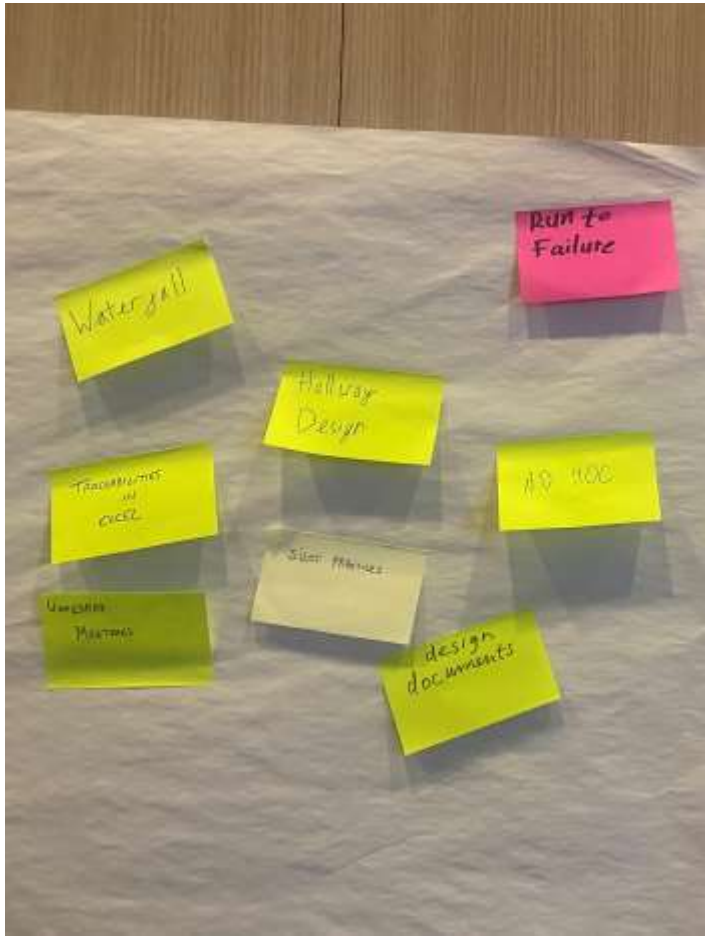
United Nations Sustainable Development Goals

REFLECTIONS
in-person participants

Photo Documentation

What practices or methods should be advanced?

What practices or methods should be stopped or used less?



What is preventing advancement of Systems Engineering as the leading methodology?

What practices or methods should be advanced?

- RCA / FMECA
- REUSE
- LCCA & FTA
- System Dynamics (integrated w SE practice)
- Systems thinking
- better inclusion Of NON-SE trained engineers in dev sustainability REQS
- no silo thinking from just one or two working groups
- DIGITAL ENGINEERING
- MBSE
- Focus on human not technology push
- Integration of Social , Economic and Environmental aspects
- Integration of people sharing common goals
- CLEAN WATER- Heavy Taxation on untreated waste disposal- Tolerance for irresponsible chemicals usage [Expand SOI Boundaries]
- REQUIREMENTS DEFINITION
- Risk based approach
- REQUIREMENTS SHARING IN EXTENDED ENTERPRIZE
- Dev. Of SE Education
- Value / Added value-based approach
- User Centralized Design Extended to entire Lifetime
- early VALIDATION
- Quality Education Include System Thinking& approach in secondary level education
- (system) architecture definition
- Ergonomic Systems

What practices or methods should be stopped or used less?

- Run to Failure
- Waterfall
- Hallway Design
- AD HOC
- TRACEABILITIES IN EXCEL
- SILOT PRACTICES
- UNNESARY MEETINGS
- Design documents

What is preventing advancement of Systems Engineering as the leading methodology?

- Lack of Knowledge and Company Culture
- Too many engineers
- without training and/ or interest
- Perceived Speed
- short term cost VS long term unquantifiable gain
- FEAR TO CHANGE
- Lack of knowledge skills
- Unawareness at management level.
- No marketing
- fear of failure
- Transformation & Adoption rate against the pace of tech .
- PERCEIVED ARROGANCE
- Perceived as "A defense thing".
- Status Quo “we always do x like this"
- Lack of scientific background
- THE UTILITY OF SE IS NOT CLEAR FOR MANAGERS
- too many processes
- Perceived complexity
- Appears as an approach for specialists, seems too difficult
- Complexity is not tought during education process

REFLECTIONS
virtual participants

What practices or methods should be advanced?

41 Answers

Mentimeter

SoS trades methods for sustainable systems development

Requirements Management

Continuous Education

Effective Technical Management

Digital Engineering

Tool useability for non SE trained engineers

RCA & FMECA

Architecture

Reuse

16

What practices or methods should be advanced?

41 Answers

Mentimeter

Modeling using MBSE	Links to other disciplines	Validation of modles
Critical thinking	In search of integrity, trust and truth	Standard Architecture
Requirement sharing	Approachability to non SE Stakeholders	System Thinking

16

What practices or methods should be advanced?

41 Answers

Mentimeter

- Different reification methods/practices and how to choose between them
- Complexity analysis
- Evidence based Standard Architecture and how to tailor them
- Traceability
- Collecting/ Storing Engineering data centrally
- MBSE with PLE
- Interoperability
- MBSE
- Change Managament

16

What practices or methods should be advanced?

41 Answers

Mentimeter

Career Development Frameworks	SE ans extended enterprise	Theory of systems engineering
System Thinking	Engineering and management of Needs	Verification of industry standard requirements
working document-based	Document based traceability	Buttom-up Engineering

16

What practices or methods should be advanced?

41 Answers

Mentimeter

Buttom-up Engineering	Silo	People
Not willing to change	Poor recognition of SE as a discipline itself	

What practices or methods should be stopped or used less?

22 Answers

Mentimeter

Document based contracting

Silo thinking

Silot practices

Evergreen

Advancing practices without proper foundation in basic principles and theory.

Evergreen

Making it too fast too big

PowerPoint - based system modeling

Natural language, because it tends to cause misunderstandings

What practices or methods should be stopped or used less?

22 Answers

Mentimeter

- Silos and heavy documentation
- Microsoft Office as SE tools
- SE methods are the only way
- Think that the current standards are correct
- Processes over working systems
- people afraid of change
- Run to failure
- Buttom-up Engineering
- The word Engineering

What practices or methods should be stopped or used less?

22 Answers

Mentimeter

Ambiguity around what is required

Lack of knowledge and company culture

Again silo thinking. What works for me doesn' t necessary work for you

Try to be more clear, find out common between SE and other concepts , break down main process etc

What is preventing advancement of Systems Engineering as the leading methodology?

33 Answers

Mentimeter

Arrogance of SEs

Bad history of generating huge amounts of documents

Ambiguity around what is required

multiple dialects

People

Corporate Politics

Tryinf to tech everybody else about SE, instead of doing the SE work to add value and show results

We think we know all the answers!

Management

12

What is preventing advancement of Systems Engineering as the leading methodology?

33 Answers

Mentimeter

Silo thinking

not understanding what SE is about

Each of understanding by management

Poor recognition of SE as a discipline

Again silo thinking

Value proposition of SE to a project or programme

The word "Engineering" in SE

Not a recognized discipline

Non-Unified Approach

12

What is preventing advancement of Systems Engineering as the leading methodology?

33 Answers

Mentimeter

SE perceived to delay product/service delivery

SE seen as a soft skill

Competing definitions of terms

Competing Methodologies

Change is difficult

Perception of boring / no added value /additional tasks to other engineers

If you persist in doing what you did you will get what you always got. So leave the existing tracks

Expensive upfront work delays delivery

Inadequate qualified SEs on projects

12

What is preventing advancement of Systems Engineering as the leading methodology?

33 Answers

Mentimeter

Visibility of SE successes

A discipline without a proper theory

SE artifacts too complicated for audiences

Yes but does not apply to me

Share data

Not one size fits all

12

How have you ‘seen’ systems engineering outside of your ‘day’ job?

What is your biggest concern or worry regarding systems engineering?

What is your favorite ‘success story’ regarding SE?

What specifically are YOU doing to advance SE methodologies?

What else should we do?

5-minute break

Please network with each other!

Time's Up!

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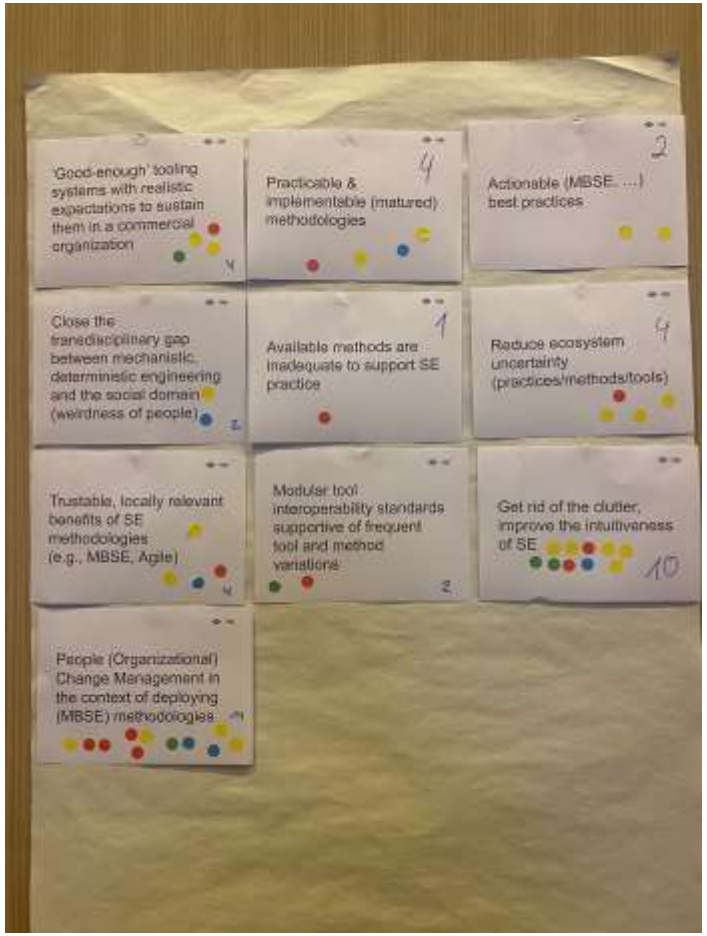
PROGRESS
in-person participants

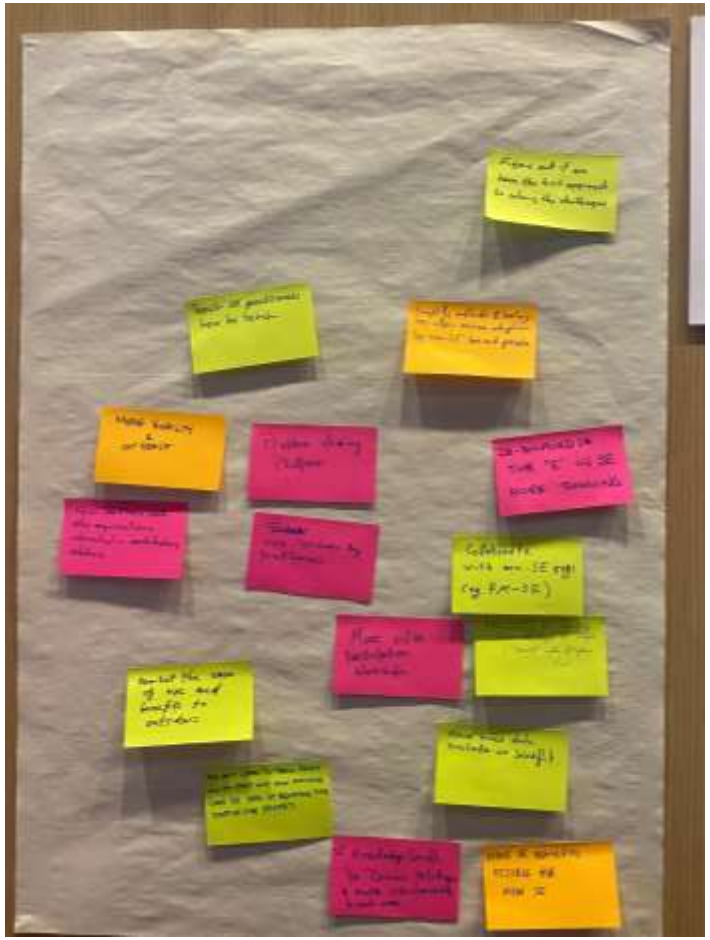
Photo Documentation

Which disrupters should be addressed immediately?



What is being done today by whom to advance systems engineering in the presence of the most urgent disrupters?

What else should we do to advance systems engineering in the presence of the most urgent disrupters?



Which disrupters should be addressed immediately?

~0-12 months

People (Organizational) Change Management in the context of deploying (MBSE) methodologies — 11

Get rid of the clutter, improve the intuitiveness of SE — 10

Trustable, locally relevant benefits of SE methodologies (e.g., MBSE, Agile) — 4

Practicable & implementable (matured) methodologies — 4

Reduce ecosystem uncertainty (practices/methods/tools) — 4

‘Good-enough’ tooling systems with realistic expectations to sustain them in a commercial organization — 4

Modular tool interoperability standards supportive of frequent tool and method variations — 2

Close the transdisciplinary gap between mechanistic, deterministic engineering and the social domain (weirdness of people) — 2

Actionable (MBSE, …) best practices — 2

Available methods are inadequate to support SE practice — 1

● Number of „prioritization points“ given in session

Disrupters based on results from IW 2023 Workshops

What is being done today by whom to advance systems engineering in the presence of the most urgent disrupters?

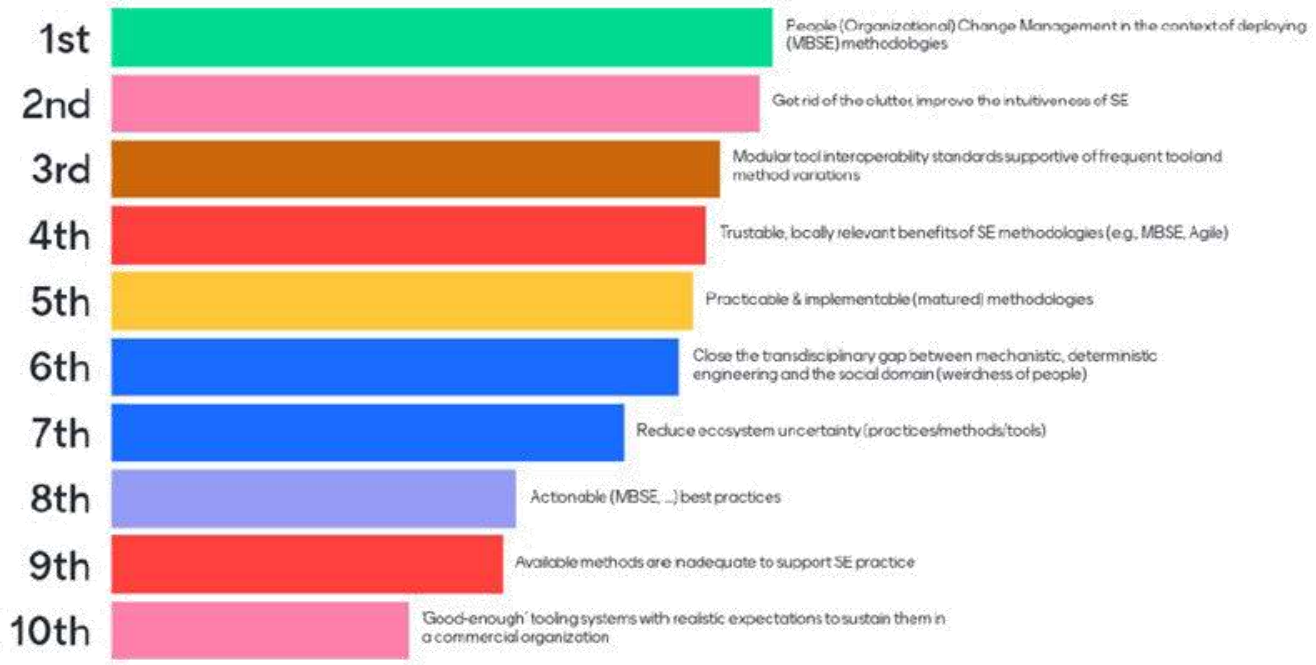
- Tool Providers reducing manual overheads
- INCOSE
- SAE G33 committee
- All SE practitioners
- Dassault Systems with their Magic Grid & methodology for SoSE
- ENCOURAGE COMMUNICATIONS TO REDUCE CLUTTER
- INCOSE SEBOK Bring Clarity & Adoption
- Research in Change Management
- TEACHING
- Education: Universities and inside industry

What else should we do to advance systems engineering in the presence of the most urgent disrupters?

- Figure out if we have the best approach to solving the challenges
- Teach SE practitioners how to teach
- Simplify methods & looking to allow easier adoption by now-SE trained people
- MORE VISIBILITY & OUTREACH
- Problem sharing Platform
- DE – EMPHASISE THE "E" IN SE - MORE THINKING
- Form coalitions with other organizations interested in contributing solutions
- more seminars by practitioners
- Collaborate with non -SE orgs (e.g., PM - SE)
- More active participation Workshops
- More workshops for adapting MBSE methodologies to integrate a "societal" system of system view
- market the ease of use and benefits to outsiders
- Have more data available on benefit
- WE MUST LEARN TO TEACH PEOPLE ON AN EASY WAY HOW APPLYING GOOD SE ENDS UP REDUCING THE COST OF THE PROJECT .
- SE Knowledge Graph & Domain Ontology enable interoperability & much more
- MAKE SE BENEFITS VISIBLE FOR NON-SE

PROGRESS
virtual participants

Which disrupters should be addressed immediately?



What is being done today by whom to advance systems engineering in the presence of the most urgent disrupters?

12 Answers

Mentimeter

IEEE	Individuals in organisations	INCOSE workgroups
Unsure	A hand full of academic researchers	Developing tools that aim at integration and interoperability
Large companies driving large programs to deliver highly complicated solutions and need to turn a profit	Individual SEs questioning current practices and searching for better ways	Tool providers

6

What is being done today by whom to advance systems engineering in the presence of the most urgent disrupters?

12 Answers

Mentimeter

unsure too

Consultants with an capability development approach

More visibility and clarity

What else should we do to advance systems engineering in the presence of the most urgent disrupters?

12 Answers

Mentimeter

Help drive tooling to make systems engineering easier

Develop better theories based in mathematics to inform better SE methodlogies and practices, incl. MBSE, Lean SE, etc.

Instil a practice of Action Research as part of SE execution to report on successes and failures of new methods and practices in a scientific way.

Embrace the change

Introduce ST and SE basics early on in schooling.

Encourage holistic and critical thinking

Include sustainability aspects

Mindest

Support to tailor SE work to specific needs andconditions to bring out best value

What else should we do to advance systems engineering in the presence of the most urgent disrupters?

12 Answers

Mentimeter

Using Design Science Research as one of the methods to academically investigate Systems Engineering

Training that keep up with the changes in SE environment

Be more clear, find out the common between SE and other concepts, and dig dipper

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Follow up

Documentation will be sent to all who registered for the event with some notes on how to stay in touch


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Practices
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REALIZE THE VISION 2035

application: Address growing societal challenges Influence policy across enterprises.

across domains underpinned by SE foundations and best practices supported by education and research.

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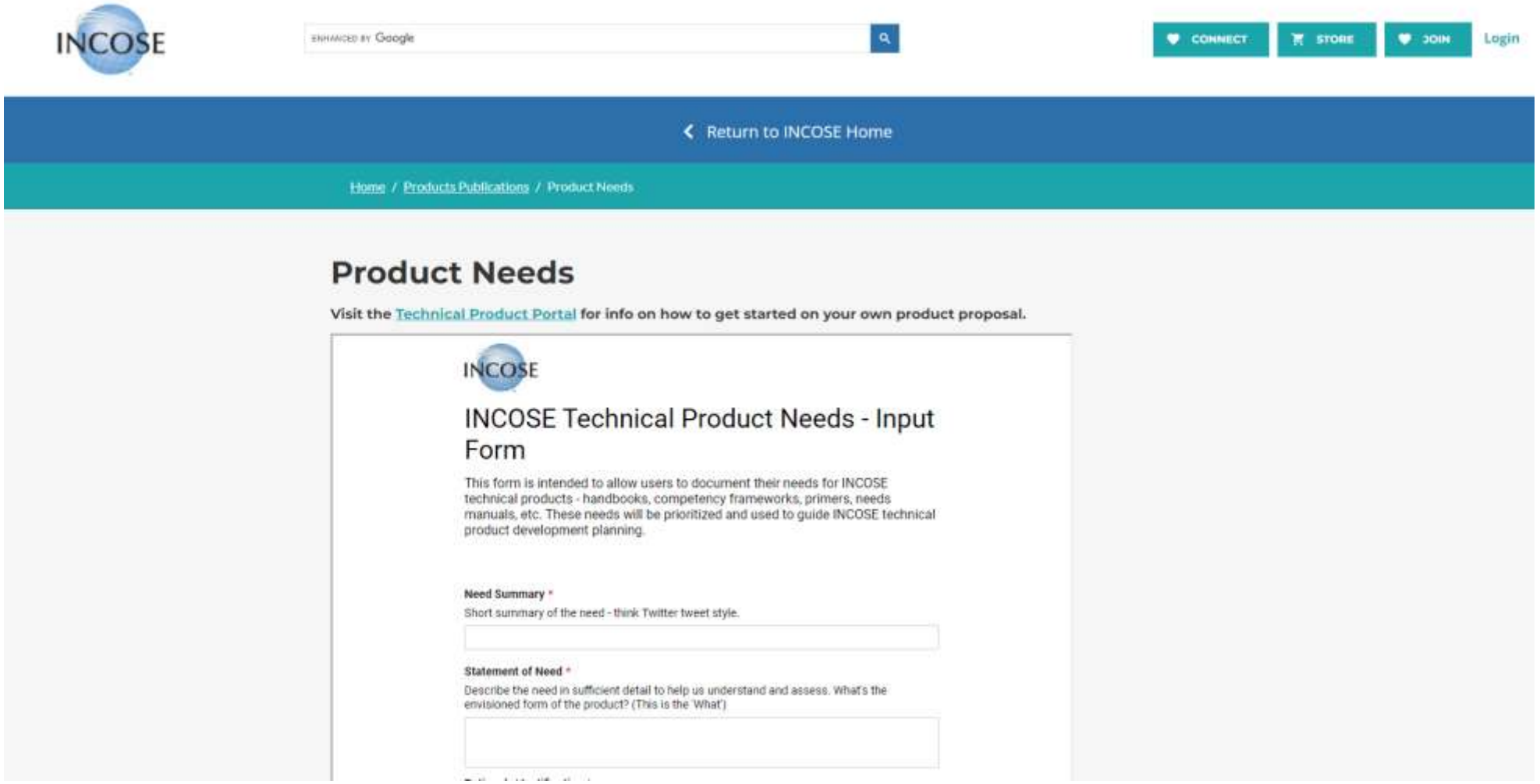
- Artificial Intelligence Systems
- Competency
- Complex Systems
- Configuration management
- Digital Engineering Information Exchange
- Enterprise Systems
- Integration, Verification & Validation
- Knowledge Management
- Lean Systems Engineering
- MBSE Initiative
- MBSE Patterns
- NAFEMS-INCOSE Systems Modelling & Simulation
- Product Line Engineering
- Professional Competencies & Soft Skills
- SE Tools Database
- Small Business Systems Engineering
- Social Systems
- System of Systems
- Systems and Software Interface
- Systems Security Engineering
- odel Lifecycle Management

Your input and efforts are key to advancing our methodologies!

Discussions > Activities > Presentations > Panels > Papers > Periodicals > Products > Practices > Standards

INCOSE Needs Input Form @ incose.org/needs



FuSE Targeted Events in 2023

Where to engage

FuSE Targeted Events in 2023

Where to engage

International Workshop
Torrance, CA USA
28. – 31. JAN 23

EMEA WSEC
Sevilla, Spain
24. – 26. APR 23

International Symposium
Honolulu, HI USA
15. – 20. JUL 23

AOSEC
Bangalore, India
11. – 14. OCT 23

At EMEA WSEC, FuSE will share an update and hold a working session for each stream:

- Invited Content: Introduction of Future of Systems Engineering (FuSE) initiative (Bill & Ralf)
- FuSE Session 1: How might we advance Systems Engineering Methodologies to Engineer a more Sustainable World? (Chris)
- FuSE Session 2: Extend the SE Vision 2035's Systems Engineering Challenges and Roadmap with active contribution by the EMEA participants (Paul)
- FuSE Session 3: Systems Engineering Foundations: An experiment on the Conservation of Complexity. (Joshua)
- FuSE Session 4: Extending systems engineering application to address climate change (Tom, Gerhard)

Regular Stream Meetings
TBD

FuSE Mini Events
Virtual
Planned for CW[illegible]

Working Sessions
Virtual
TBD

FuSE Targeted Events in 2023

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AOSEC
Bangalore, India
11. – 14. OCT 23

At IS, FuSE will have invited content / panel discussions on:

- Foundations: Measuring and Managing Systems Complexity
- Application Extensions: A Systems Approach to Sustainable Transport and Mobility Solutions
- *Methodologies: driven by Erika & Olivier*

Regular Stream Meetings
TBD

FuSE Mini Events
Virtual
Planned for CW 13 – 16

Working Sessions
Virtual
TBD

FuSE Targeted Events in 2023

Where to engage

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28. – 31. JAN 23

EMEA WSEC
Sevilla, Spain
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International Symposium
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AOSEC
Bangalore, India
11. – 14. OCT 23

FuSE will participate at AOSEC with a presentation and 2 working sessions.

Content yet to be specified.

Regular Stream Meetings
TBD

FuSE Mini Events
Virtual
Planned for CW 13 – 16

Working Sessions
Virtual
TBD

FuSE will participate in additional conferences

	Event	Event Topic / Theme	Link to Event	Type	Mode	Due Date	Start Date	End Date	Ready For Commu...	FuSE Status	Owner	Assigned To	Who is participating?	Contact	Comm
													William Miller		
2	EMEA Workshop & Conference 2023 (EMEA WSEC)	Engineering a Sustainable World	https://www.incose.org/emeawsec2023/call-for-subi	Event	Hybrid	04/24/23	04/24/23	04/26/23	★	FuSE content	INCOSE	MF Martina Feichtner	MF Martina Feichtner Paul Schreinemakers SF Stephan Finkel TS Tom Strandberg William Miller	Anabel Fraga	
3	International Symposium 2023 (IS)		https://www.incose.org/symp2023/when-where	Event	Hybrid	07/15/23	07/15/23	07/20/23	★	FuSE content	INCOSE	William Miller		David Long	
4	Asia Oceania Systems Engineering Conference 2023 (AOSEC)	Digitalization for engineering Complex Systems	https://aosec2023.in/	Event	Hybrid	10/11/23	10/11/23	10/13/23	★	FuSE content	INCOSE	MF Martina Feichtner		Mudit Mittal	
5	IEEE SMC 2023 Conference	Improving the Quality of Life	https://ieeesmc2023.org/	Event	Hybrid	10/01/23	10/01/23	10/04/23	★	FuSE content	External Organization	William Miller	William Miller		Prop Futu "A v INC(
6	International Society for Systems Sciences (ISSS) conference	Systems Practice for Professions	https://www.isss.org/2023-kruger-national-park/	Event	Hybrid	06/17/23	06/17/23	06/23/23	☆	Open	External Organization			Gary Smith	As o parti Bill t at IV "The in cc of va think deve foun
7	INCOSE Western States Regional Conference			Event	Hybrid	09/14/23	09/14/23	09/17/23	☆	Open	Regions / Chapters			Artis Riepnieks	"We and coul lead
9	Nordic Systems Engineering Spring Tour	Empowering the North with Nordic Systems Engineering Experience	https://www.nordic-systems-engineering-tour.com/	Event	In person	05/22/23	05/22/23	05/24/23	☆	Open	Regions / Chapters				
11	Archimedis Stokholm Workshop: Integrating systems engineering into university education and establishing it in academia	Integrating systems engineering into university education and establishing it in academia	https://www.digitalfutures.kth.se/event/archimedes-stoc	Event	Hybrid	06/13/23	06/13/23	06/15/23	☆	Open	External Organization	TS Tom Strandberg			
12	FuSE Meeting of Swedish Chapter		?	Event	Hybrid	06/24/23	06/24/23	06/24/23	☆	Open	Regions / Chapters	TS Tom Strandberg			
13	Nordic Systems Engineering Autumn Tour	Empowering the North with Nordic Systems Engineering Experience	https://www.nordic-systems-engineering-tour.com/	Event	In person	09/20/23	09/20/23	09/22/23	☆	Open	Regions / Chapters	TS Tom Strandberg			Paul
14	Systems Engineering Test & Evaluation (SETE) Conference 2023	Enabling Resilience Through Disruption'	http://www.simulationcongress.com/	Event	Hybrid	08/21/23	08/21/23	08/24/23	★	FuSE content	External Organization	William Miller		Carry	Davi
15	TdSE (Tag des Systems Engineering)	Zukunft braucht Mut! (Future needs Courage)	https://www.tdse.org/	Event	In person	11/15/23	11/15/23	11/17/23	☆	Open	Regions / Chapters	MF Martina Feichtner SF Stephan Finkel			Conf
17	ASEC 2023 INCOSE UK (Annual Systems Engineering Conference)	Embracing the New Opportuni⊘es	http://www.sosengineering.org/2023/	Event	Hybrid	06/14/23	06/14/23	06/16/23	☆	Open	Regions / Chapters	JS Joshua Sutherland			
19	Royal Society (talk to Bill about contact Kerry Lunney?)			Event					☆			JS Joshua Sutherland			

- IEEE SMC Conference (Bill)
- SETE Conference in Australia (David)
- *WSRC (open) → initial discussions*
- *UK SEC (Joshua; open) → content submitted*
- *IEEE SC (Chris / Bill; open) → weekly meetings*

Let's connect.

Or find us on
www.incose.org/fuse

Email fuse@incose.net

Bill Miller
FuSE Program Lead

e William.Miller@incose.net

Paul Schreinemakers
Stream Lead "SE Vision & Roadmaps"

e paul.schreinemakers@incose.net

Stephan Finkel
PMO Contractor | 3DSE

e Stephan.Finkel@incose.net

Oli de Weck
Stream Lead "SE Foundations"

e deweck@mit.edu

Martina Feichtner
PMO Contractor | 3DSE

e Martina.Feichtner@incose.net

Chris Hoffman
Stream Lead "SE Methodologies"

e christopher.hoffman@incose.net

Tom Strandberg
Stream Lead "SE Application Extensions"

e tom.strandberg@incose.net

INCOSE members are encouraged to join the "FuSE – Future of Systems Engineering" Yammer community for direct engagement.

Find out more by visiting the **FUSE YAMMER** community today!

fuse@incose.net

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