

# Systems Engineering Foundations Stream Introduction

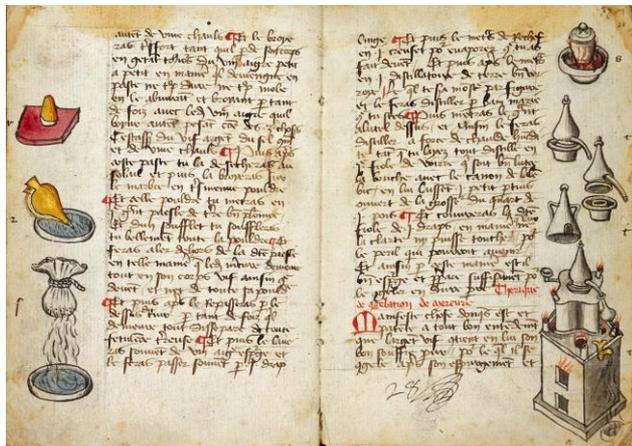
A Systems Community Initiative

FuSE Mini-Event: Introduction and Update, 29 March 2023

Olivier de Weck  
Stream Lead “SE Foundations”

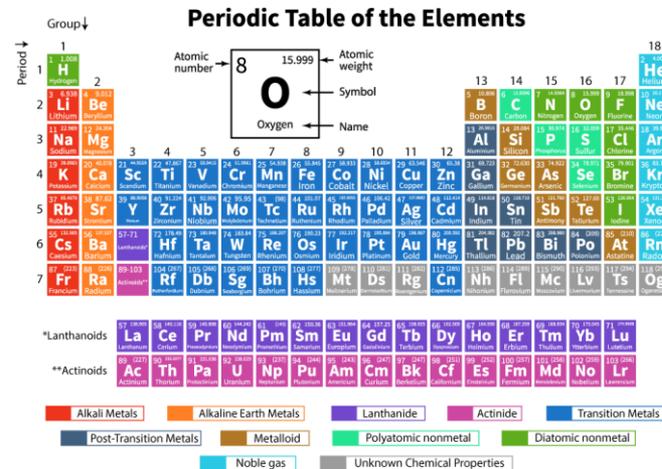
Joshua Sutherland  
Deputy Stream Lead “SE Foundations”

# From Alchemy to Chemistry



## Book on Alchemy (recipes) – 1600s

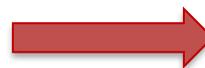
Islamic and European alchemists developed a basic set of laboratory techniques, theories, and terms, some of which are still in use today. However, they did not understand the underlying building blocks of matter, still relying on the 4 elements of Greek philosophy.



## Periodic Table of Elements – 1800s

In 1817, German physicist Johann Wolfgang Döbereiner began to formulate one of the earliest attempts to classify the elements. In 1829, he found that he could form some of the elements into groups of three, with the members of each group having related properties. It took 100+ years to fill the table

**Alchemy – Chemistry – Chemical Engineering**



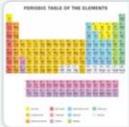
**300+ Years**

From Alchemy to Chemical Engineering: How mature is Systems Engineering today?



Year 1623

Year 1723



Year 1823

Year 1923



Year 2023

Submit

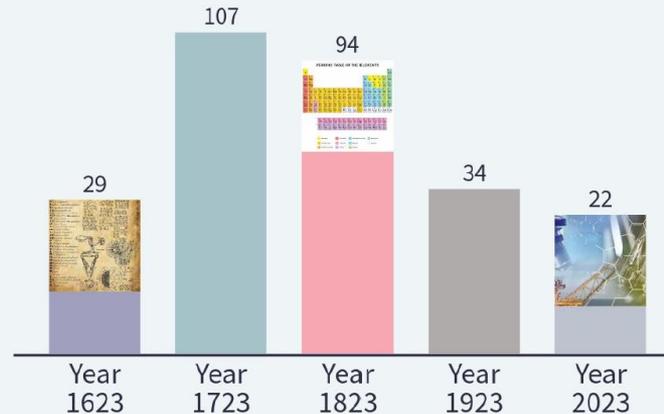
## Audience Survey



Or use QR code

# IW 2023 Audience survey result: “Where are we on our SE journey?”

## From Alchemy to Chemical Engineering: How mature is Systems Engineering today?



# Where are we on our Systems Engineering (SE) journey?

- We are in a transition phase between practice (with plenty of heuristics and data) and the beginnings of a deeper theory
- What are the laws that can accurately predict the behavior of complex systems under a set of given assumptions ?
- In order for any “laws” to be accepted as true, there needs to be a set of experiments and data to validate (or falsify) them

**Systems Engineering in 2023 is where  
Chemical Engineering was in 1823 !**



## Theoretical Foundations

“TO” state:

“The systems engineering foundations have a stronger **scientific and mathematical grounding** based on **advanced practices, heuristics, systems observable phenomena, and formal ontologies**. The foundations are shared across application domains, and provide additional rationale for selecting and adapting practices to **maximize value** for the particular application.”

# How are we approaching SE Foundations?

- **1. Quantification:**

- Unless we can quantify what we speak about we are not really masters of the fundamentals
- The deeper theoretical understanding of what drives performance, complexity, effort, cost, safety in systems requires this.

- **2. Experimentation:**

- Claims will be subjected to the rigors of careful and repeatable experimentation (at different organizations, individuals at different locations) to either support or refute them.
- Remain skeptical of any claims related to SE Fundamentals unless there is experimental evidence (either from natural or controlled experiments) to validate these ideas.

- **3. Work with other FuSE streams to make our findings operationalizable to doing great Systems Engineering**

- What we discover will be made useful for doing work

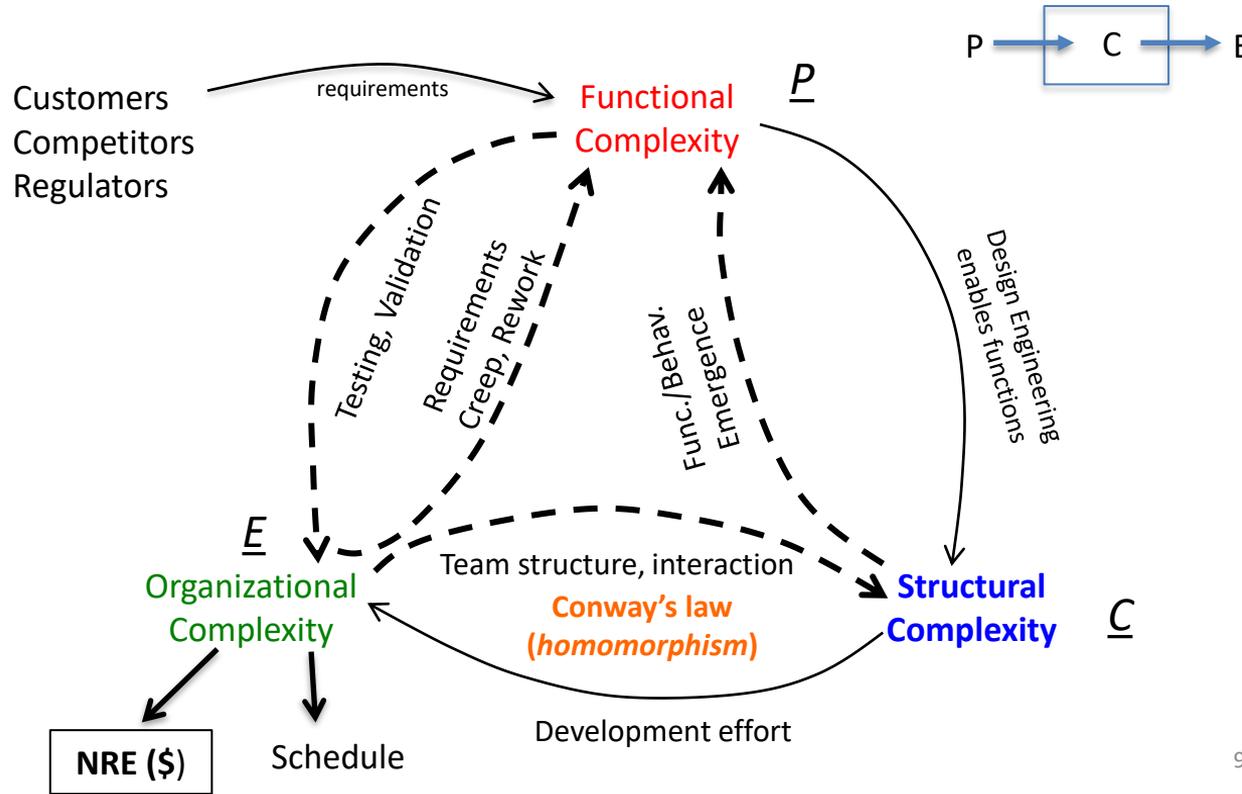
# The First Law of Systems Science and SE: Conservation of Complexity

- First Law of Thermodynamics:  $\Delta U = Q - W$ .
  - Conservation of Energy
  - The change in internal energy  $\Delta U$  is equal to the heat  $Q$  added to the system minus the work  $W$  done by the system.
- The First Law of Systems Science and Engineering:
  - **Conservation of Complexity**  $\Delta C = \mu \Delta P - \varepsilon \Delta E$
  - The change in complexity  $\Delta C$  of the system is equal to a proportional change in expected performance  $\Delta P$  minus the change in effort  $\Delta E$  expended by the enterprise

$$\varepsilon = -\frac{C^{1-m}}{2am}$$

$$\mu = \frac{(1+kC^n)^2}{2PmaxknC^{n-1}(1-kC^n)}$$

# Three Dimensions of Complexity



# The Structural Complexity Metric

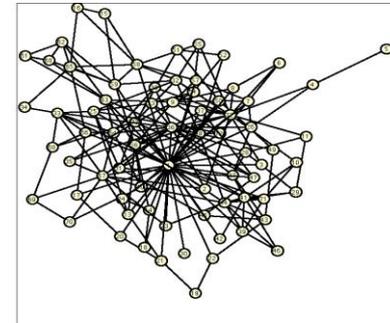
**Structural Complexity,  $C = C_1 + C_2 \cdot C_3$**



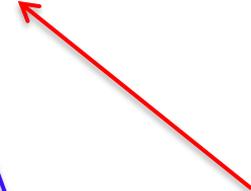
Complexity due to components alone  
(number and heterogeneity of components)



Complexity due to pair-wise  
component interactions (number and  
heterogeneity of interactions)



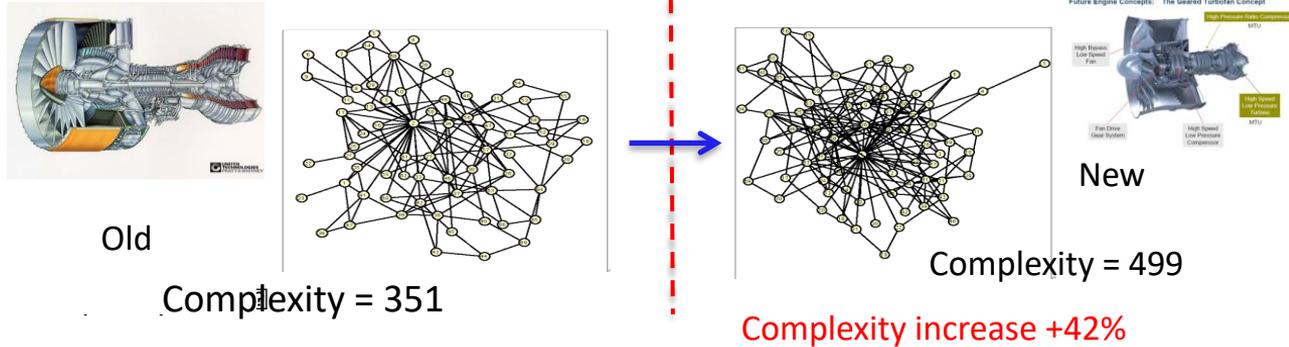
Complexity due to system topology (a  
scaling factor) typically  $> 1$



Sinha, Kaushik, and Olivier L. de Weck. "Empirical validation of structural complexity metric and complexity management for engineering systems." *Systems Engineering* 19, no. 3 (2016): 193-206.



# Empirical Data: Complexity Increase of Engines

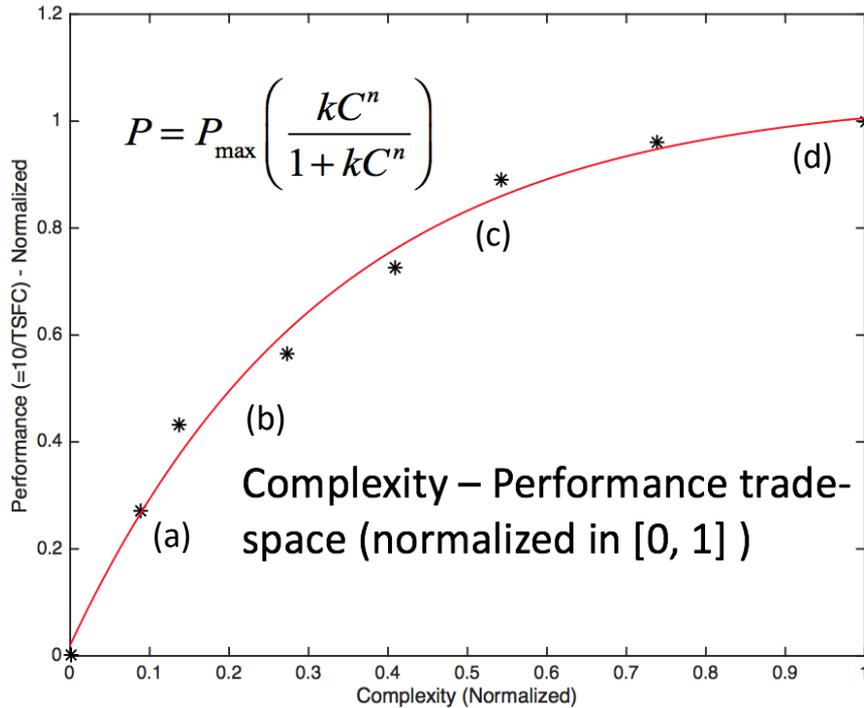


	$C_1$		$C_2$		$C_3$		$C$		$C/C_{ML}$		$C_{new}/C_{old}$
	Old	New	Old	New	Old	New	Old	New	Old	New	
<b>Most Likely</b>	161	188	126	184	1.51	1.69	351	499	1	1	1.42
<b>Mean</b>	179	244	141	240.4	1.51	1.69	392	650.3	1.12	1.30	1.65
<b>Median</b>	178	242	139	238.9	1.51	1.69	388	646.8	1.10	1.29	1.66
<b>70 percentile</b>	181	247.9	145	246.2	1.51	1.69	399.6	663.94	1.14	1.33	1.66

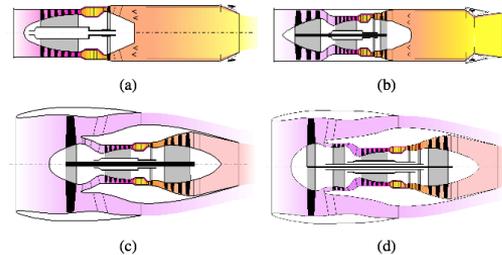
?

Trend towards more distributed architecture with higher structural complexity and significantly higher development cost\*. Similar trend was observed in [Printing Systems](#).

# Diminishing Returns with Complexity

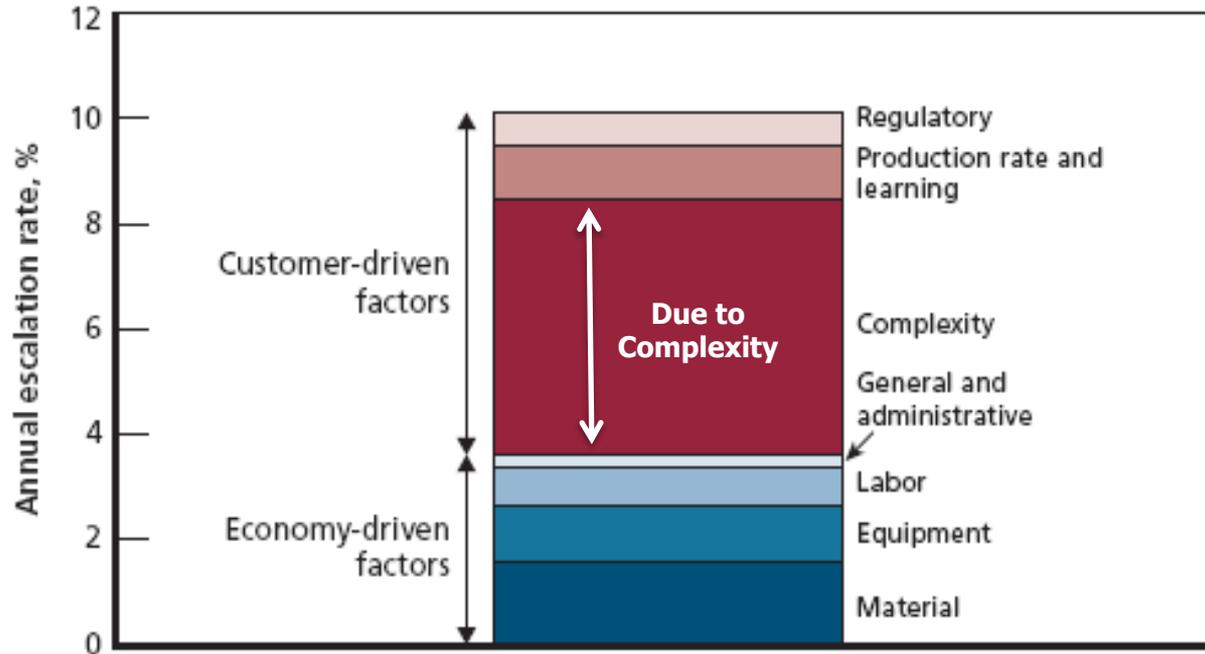


Left: Diminishing returns of normalized TSFC performance for air-breathing aircraft engines versus complexity, Bottom: evolution from turbojet to geared high BPR turbofans



# What is driving this escalation of cost?

## Contributors to Price Escalation from the F-15A (1975) to the F-22A (2005)



Source: DARPA TTO (2008)

# First Law of Systems Science and Engineering (proposed)

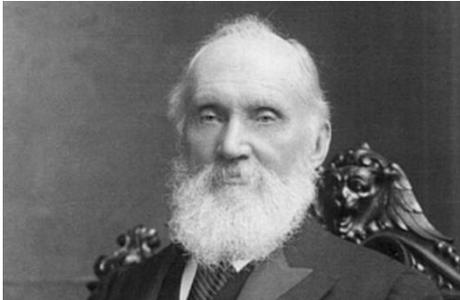
## Conservation of Complexity

The change in complexity  $C$  of the system is equal to a proportional change in expected performance  $P$  minus the change in effort  $E$  expended by the enterprise



$$\Delta C = \mu \Delta P - \varepsilon \Delta E$$

## Is this “law” true?



*“When you can measure what you are speaking about, and express it in numbers, you know something about it, when you cannot express it in numbers, your knowledge is of a meager and unsatisfactory kind; it may be the beginning of knowledge, but you have scarcely, in your thoughts advanced to the stage of science.”*

William Thomson, Lord Kelvin (1824–1907)



IW 2023  
Experiment

## Los Angeles “Freewaytopia”

Source:  
<https://www.engadget.com/hitting-the-books-freewaytopia-paul-haddad-santa-monica-press-153036975.html>

# Test the (proposed) 1st Law of Systems Science & Engineering

## Conservation of Complexity:

The change in complexity  $C$  of the system is equal to a proportional change in expected performance  $P$  minus the change in effort  $E$  expended by the enterprise

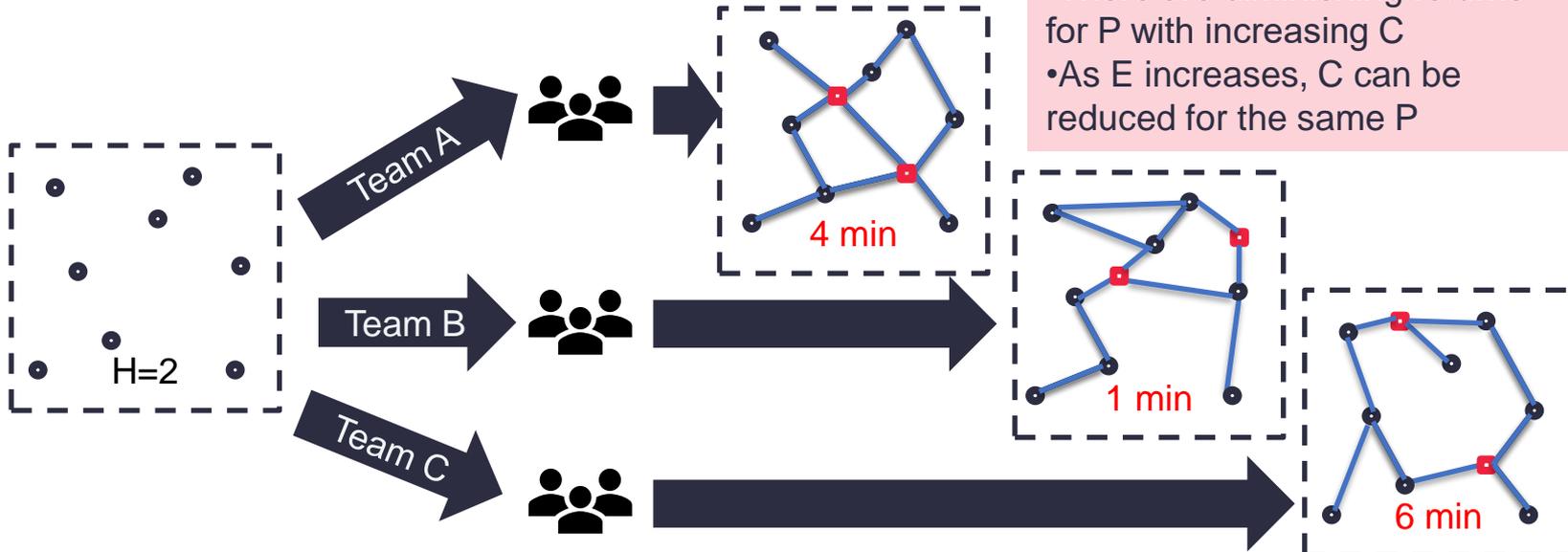


$$\Delta C = \mu \Delta P - \varepsilon \Delta E$$

## Hypotheses tested:

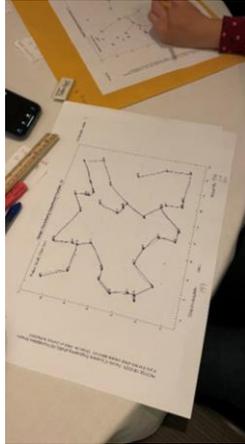
- Effort  $E$  (time) increases super-linearly with Complexity ( $C$ )
- The more effort a team spends the better the solution will be ( $P$ )
- There are diminishing returns for  $P$  with increasing  $C$
- As  $E$  increases,  $C$  can be reduced for the same  $P$

Designing a new transport system for a city.



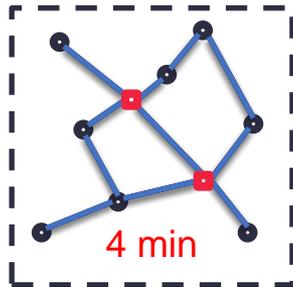
# Impressions on “Complexity Experiment”

60 participants. Session A: 40 Participants. Session B: 20 Participants.



# Details from “Complexity” Experiment

- **Observations** from the experiment:
  - Teams used **different approaches** which used more/less Effort E (time)
  - Teams produced **different designs** for each node network using more/less Effort
  - Teams developed **different heuristics** on their initial designs that they used in later sheets
- **Post Processing** currently being done at MIT:



1								1	
	1							1	
		1							1
			1					1	
				1				1	
					1			1	1
	1		1			1			
				1	1			1	
1			1		1				1
	1	1						1	1



## Performance P

- minimum average path length

## Complexity C

- normalized graph energy of network

## Effort

- Time spent designing the system

# How are we approaching SE Foundations?

- **1. Quantification:**

- Unless we can quantify what we speak about we are not really masters of the fundamentals
- The deeper theoretical understanding of what drives performance, complexity, effort, cost, safety in systems requires this.

- **2. Experimentation:**

- Claims will be subjected to the rigors of careful and repeatable experimentation (at different organizations, individuals at different locations) to either support or refute them.
- Remain skeptical of any claims related to SE Fundamentals unless there is experimental evidence (either from natural or controlled experiments) to validate these ideas.

- **3. Work with other FuSE streams to make our findings operationalizable to doing great Systems Engineering**

- What we discover will be made useful for doing work

# Experiment to be re-run at EMEA WSEC 2023

- If you did not get chance to participate at IW 2023 please join in Sevilla Spain (due to nature of experiment, you need to be in the room to participate)



# Systems Engineering Foundations Stream



[fuse@incose.net](mailto:fuse@incose.net)